

Sites Project

Sites Approaches to Getting to Yes

Hard $\neq$ Impossible



Create Win-win Partnerships



- Diverse participation
 - Local / Sac Valley
 - South of Delta
 - Reclamation
 - State of CA
- Structure and manage
 - Seek to balance power of individual entities
- Equal benefits and equal risk
 - Everyone has an interest in success; everyone has something to lose

Permitting Agencies – Empathy and Persistence

- Assume positive intent
- Meet them part way
- Work at the staff level BUT keep regular communication with management and policy levels
- Elevate to politicals carefully and thoughtfully
- Look for win-win opportunities – how can the resource benefit from the project?
- Regular meetings and check-ins – keep in front of the agency staff

Environmental Planning and Permitting Progresses Forward

- Final EIR/EIS completed and litigation completed
 - Court of Appeal decision occurred on Sept 20, 2024 - 100% in Sites favor. No further appeals
- Key Permits

State/Local

- ITP Construction ✓
- ITP Operations ✓
- Lake and Streambed Alteration ✓
- 401 Clean Water Act certification
Application Complete
- DSOD Confirmation of Dam Design Criteria Jan26
- County Developer Agreements Jan26
- Water Right Draft Dec26

Federal

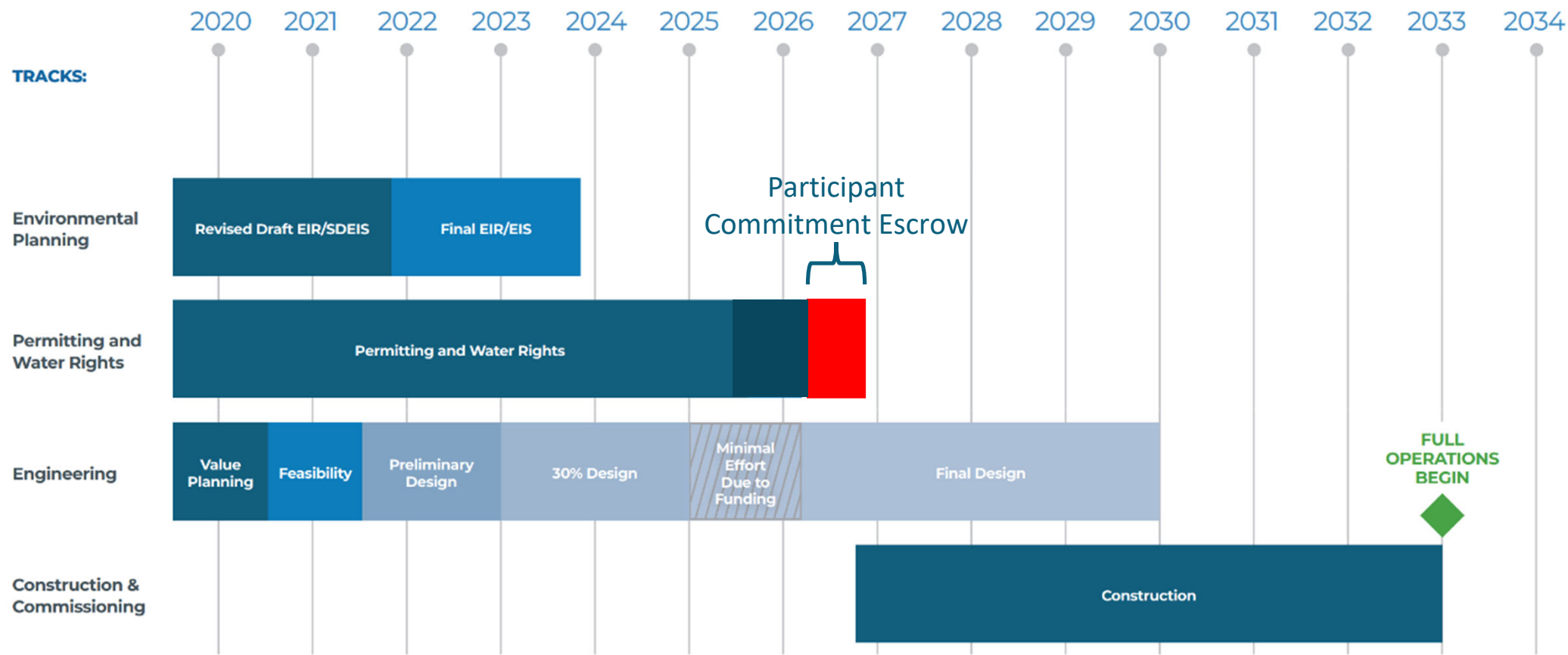
- USFWS Biological Opinion for Construction ✓
- NMFS/USFWS Biological Opinions for Operations May26
- ACOE 404 Clean Water Act Permit Application Complete
- Section 106 Programmatic Agreement In Signature
- NEPA Record of Decision Feb26

Focus and Schedule

- Break things into steps and know what you need to accomplish to get to your next step
 - Keep it as simple as possible (don't load the Christmas tree with too many ornaments)
 - For Sites, called “Conditions Precedent” and we report on status quarterly
- Establish schedule drivers and off ramps
 - For Sites, its our funding and “cash calls”
- Know and plan that it will always take longer and cost more than you anticipated

Timeline: Construction is on the Horizon

Sites Reservoir Project Schedule





Believe it is possible and
lead with positivity

